



NISA 25th anniversary conference 1991 – 2016

Witness to CHANGE

Intelligence analysis in a changing environment

Detailed Programme

DAY 1 -28 October, 2016

(Presentation titles subject to change)

| | |
|-------|---|
| 8:15 | Conference Room open |
| 8:45 | Michael Kowalski <i>25 years NISA - Reflection on a Changing World</i> |
| 9:25 | Stephen Marrin <i>Intelligence Studies, Intelligence Analysis, and Intelligence Practice</i> |
| 10:05 | Greg Treverton <i>Wicked Problems</i> |
| 10:45 | BREAK |
| | CLUSTER 1: HISTORICAL RESEARCH & FUTURE PERSPECTIVE |
| 11:15 | General Onno Eichelsheim: <i>A future perspective of Intelligence in the Netherlands</i> |
| 11:50 | Sir David Omand: <i>A Comparison between the Nicoll and Iraqi Reports</i> |
| 12:25 | Shlomo Shpiro: <i>The Devil's Advocate</i> |
| 13:00 | LUNCH |
| | CLUSTER 2: THE INTERSECTION BETWEEN COLLECTION AND PROCESSING |
| 14:00 | David Moore: <i>Sense Making</i> |
| 14:35 | Wilhelm Agrell: <i>Crimea and Uncertainty</i> |
| 15:10 | Paul Abels: <i>Beschaffung und Auswertung.</i> <i>The Sense or Nonsense of a Wall between Collection and Processing</i> |
| 15:50 | CLUSTER 3: WORKING GROUP - METHODS Cliff Lansley: <i>To Lie or not to Lie; Criminal Behavior</i> Thomas Ormerod: <i>Finding a Needle in a Haystack</i> <i>- more sessions to come -</i> |
| 17:00 | Michael Kowalski: <i>Closing Remarks Day 1</i> |
| 18:00 | End of DAY 1 |
| 19:00 | CONFERENCE DINER (Hampshire Hotel - Babylon Den Haag) <i>Please note: separate sign up required to participate</i> |



Detailed Programme (Continued)

DAY 2 - 29 October, 2016

(Presentation titles subject to change)

| | |
|-------|---|
| 8:15 | Conference Room open |
| 8:40 | Michael Kowalski: Opening Remarks Day 2 |
| | CLUSTER 4: METHODS & TECHNIQUES |
| 8:45 | Sergei Boeke: Research Methodology: Risk Analysis & Threat Analysis, the Case of Mali/Niger |
| 9:20 | Giliam de Valk: Towards the Methodology of not to Miss a Threat (the Rumsfeld Matrix) |
| 9:55 | JISTARC: System Dynamics in Operations |
| 10:35 | BREAK |
| | CLUSTER 5: INTELLIGENCE IN CONTEXT |
| 11:05 | Michael Fredholm: The Politicisation and Briefing the Policy Maker |
| 11:40 | Veli-Pekka Kivimäki: Research OSINT |
| 12:15 | FIU : Using Bitcoins |
| 12:55 | LUNCH |
| | CLUSTER 6: INTELLIGENCE ETHICS AND DILEMMAS |
| 13:55 | Miroslav Tudjman: The Croatia Intelligence Analyst and the planning of Operation Storm |
| 14:30 | Richard Aldrich/Rory Cormac: Assassination Plots and UK Premiers |
| 15:05 | Wilma van Dijk: Analysis & Collaboration in Security |
| 15:45 | CLUSTER 7: "ENTER THE MATRIX": A COLLABORATIVE ACH MASTERCLASS <i>The aim of the masterclass is to put Heuer's Analysis of Competing Hypotheses into practice. You will get an impression of the use, and the advantages and disadvantages of this analytic technique.</i> <i>As a participant you will generate hypotheses, and you will be presented with various pieces of intelligence from different (types of) sources. You will then evaluate these pieces of intelligence in relation with the hypotheses, making use of a matrix designed for ACH</i> <i>Please note: separate sign up required to participate</i> |
| 17:20 | Michael Kowalski: Closing Remarks Conference |
| 17:30 | End of Conference |



Detailed Programme (Continued)

| Name | Organisation | Country |
|---------------------------|---|-----------------|
| Abels, Paul | National Coordinator for Security and Counterterrorism | the Netherlands |
| Agrell, Wilhelm | Lund University, Lund | Sweden |
| Aldrich, Richard | The University of Warwick, Coventry | United Kingdom |
| Boeke, Sergei | Leiden University | the Netherlands |
| Cormac, Rory | The University of Nottingham, Nottingham | United Kingdom |
| Dijk, Wilma van | Schiphol Group | the Netherlands |
| Eichelsheim, General Onno | Defence Intelligence and Security Services | the Netherlands |
| FIU | Financial Intelligence Unit | the Netherlands |
| Fredholm, Michael | Stockholm University, Stockholm | Sweden |
| JISTARC | Joint Intelligence Surveillance Target Acquisition Reconnaissance Command | the Netherlands |
| Kivimäki, Veli-Pekka | Bellingcat | Finland |
| Kowalski, Michael | Netherlands Intelligence Studies Association (NISA) | the Netherlands |
| Lansley, Cliff | Emotional Intelligence Academy, Manchester | United Kingdom |
| Marrin, Stephen | James Madison University, Harrisonburg (VA) | United States |
| Moore, David | U.S. Intelligence Scholar | United States |
| Omand, Sir David | King's College, London | United Kingdom |
| Shapiro, Shlomo | Bar-Ilan University, Ramat Gan | Israel |
| Ormerod, Thomas | University of Sussex, Brighton | United Kingdom |
| Tudjman, Miroslav | University of Zagreb, Zagreb | Croatia |
| Treverton, Greg | U.S. National Intelligence Council | United States |
| Valk, Giliam de | University of Amsterdam, Amsterdam | the Netherlands |